

Terria Digital
Twin Early
Adopter
Program (EAP)
with Industry
Participants

Amber Standley & Marie Truelove Digital Twin Symposium 9th February 2024







Introductions



Amber Standley
Senior User Experience Researcher
and Designer, Terria Program



Dr Marie Truelove Senior Product Manager, Terria Program, and Head of Product Management





Who we are

Australia's national science agency



One of the world's largest multidisciplinary science and technology organisations



5,672+ dedicated people working across 53 sites in Australia and globally



State-of-the-art national research infrastructure



We delivered \$10.2 billion of benefit to the nation in FY22





Our experience: Spatial Digital Twins and Open Data Platforms









github.com/TerriaJS

Our experience: TerriaJS open-source

1000+ GitHub Stars, 97 Contributors, 332 Forks. Translated into 24 languages with 6 completed and 18 in progress.





















































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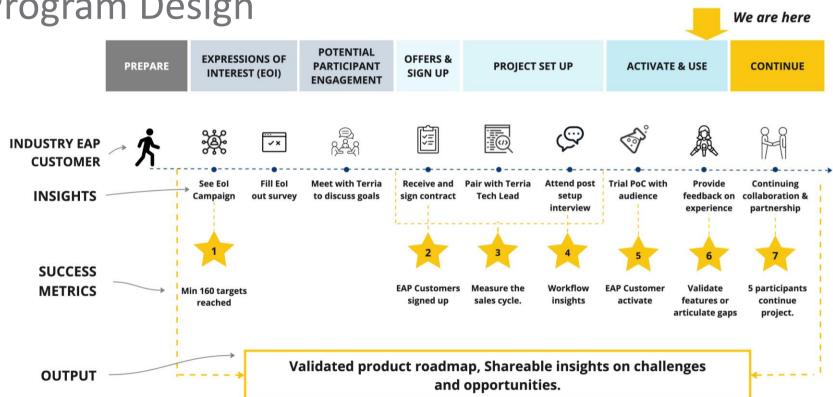
Why a Digital Twin EAP?

- Goal to work directly with multiple new organisations on their real-life digital twin projects, to deeply understand challenges and opportunities to create value for them
- Terria EAP a program designed to achieve this goal





Program Design







Industry participants

- 6 companies including:
 - 1 energy network operator
 - 5 consultancies
- 20-500+ employees
- Services offered include:
 - o GIS
 - Project management
 - Quantity surveying
 - Spatial analytics
 - Structural/civil engineering design
 - Surveying





Digital twin projects

- Energy
- Infrastructure
- Horticulture
- Commercial property development
- Quantity surveying.





Developing a best practice approach for CSIRO

 How might we share our EAP program insights to help other product teams swiftly engage new markets with streamlined planning, resources, processes, and reporting for maximum value exchange?





Developing a best practice approach for CSIRO

Hypothesis:

 An Industry EAP Playbook for product teams will help Product teams streamline actions, time, and resources, ensuring successful execution and swift engagement with new industries and markets.



Check if you are ready - EAP self evaluation tool Conduct a target market analysis Define your EAP goals and success metrics Investor-focused success metrics cheat sheet Guide for effective EAP goal setting and measuring Terria EAP goal setting case study 02: Understand the process 03: Plan resources and activities 04: Connect with key stakeholders 05: Get buy-in and funding 06: Do your CSIRO due diligence 07: Prepare your Expression of Interest campaign 08: Prepare your team 09: Prepare your participant engagements 10: Launch your expression of interest (EoI) 11: Shortlist and interview EoI candidates 12: Make offers and onboard 13: Connect customer with team 14: Setup customer use-cases 15: Launch use-cases into the wild 16: Post launch insights gathering 17: Convert participants into continuing partners!		01: Check if you are ready			
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Data Challenges and Opportunities Observed





Data sharing is hard to do

- Under-estimated the challenges they might face sharing data to set-up their project, and their impact to timelines
 - Needed to change project subject to progress
- Data sovereignty was only considered when we enquired
- Although technical teams, some had limited solutions already in place for sharing data outside their organisations (eg cloud infrastructure, data services)





Bringing in rich context from external sources – Pre-development stages

- Limited utilisation of data from external sources
- What data is already available about the site? What are the gaps we need to fill?
- Themes include existing rights, use, infrastructure, physical description, climate risk
- State & Territory and Australian Government data sources



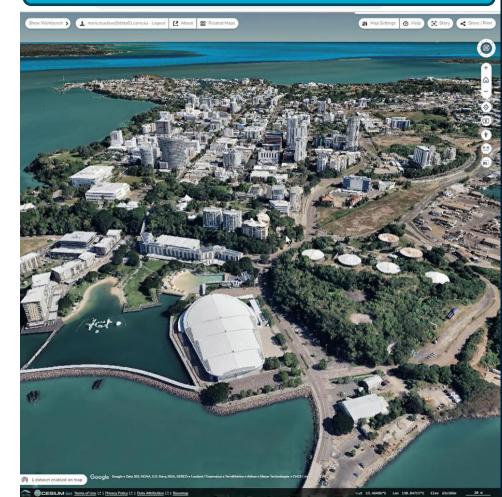




Bringing in rich context from external sources – Design stage

- Rich 3D context in project location sought after to be able to analyse projects in context of existing environment
- 3D Imagery most sought after even in the most remote locations, 3D buildings next
- Significant interest in new Google Photorealistic 3DTiles

Google Photorealistic 3DTiles were requested in a few projects, video here is of Darwin

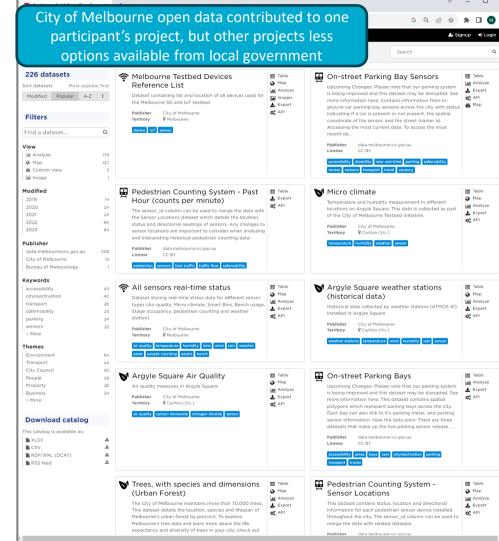






Bringing in rich context from external sources – Development stage

- Anything that will help identify risk to development timelines
- Themes include
 - Weather forecasts
 - Other development activity in the vicinity
- Emphasis on data that available from local government and live/ predictive forward looking



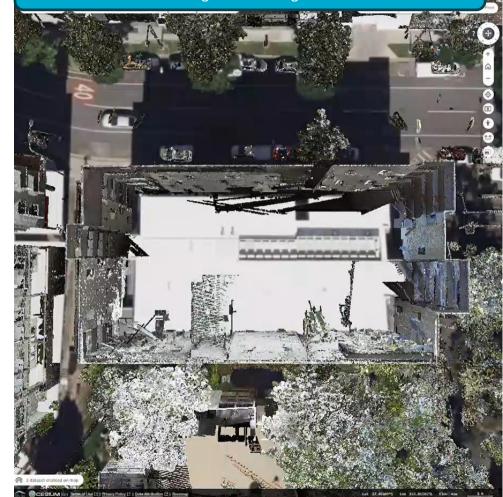




Models in their own project worlds

- In general project data was not georeferenced, manual positioning required for many 3D datasets
- Projects have been isolated islands, but motivation seen in all projects to test value of being connected
- Utilised foundational datasets as aids eg 2D & 3D imagery

Received point clouds, 3D models and BIM project data without georeferencing

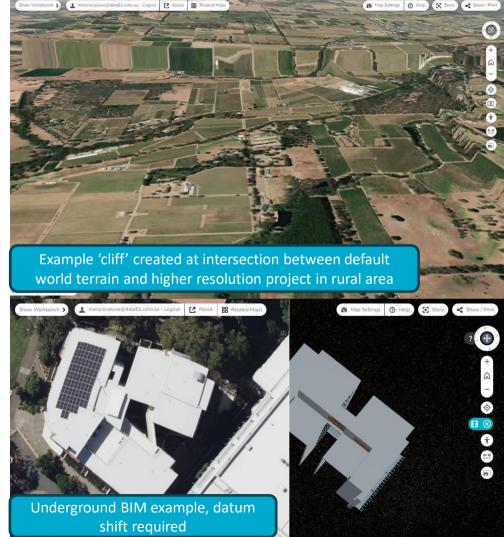






Where's the ground?

- All projects required higher resolution Digital Elevation Models (DEMs)
- Multiple purposes in project analytics and visualisation need to align
- Some capture their own project specific DEMs, others using data from other sources (eg ELVIS)
- Datums always a discussion





Digital Transformation Opportunities Emerging





Digital Transformation

Goal test new digital process

- Value data from external sources can bring
- 3D!
- Embedding more data in models & using for digital delivery
- Broader access to project data

Challenges we have identified

- Data (previous slides)
- Capability gaps eg cloud storage for sharing
- Tooling
- Investment required for innovation / transformation projects

Next EAP stage opportunity to validate

- Better advice for better decisions
- Productivity/ efficiency gains through new digital work-flows
- New & differentiated service offering
- Improved client satisfaction
- Uplift own organisation's digital twin capabilities



Key takeaways





Key takeaways

- 1. Data challenges are not sector dependent, but shared
- 2. Testing digital transformation opportunity for new value creation:
 - Increased utilisation of data from external sources
 - New/ enhanced digital workflows
 - 3D!
- 3. Our EAP approach informing a playbook supporting CSIRO engagement with industry
- 4. And our EAP is still in progress, we hope to share more details soon!
- Giving early consideration to an EAP V2, let us know if you're interested





Acknowledgements

To all our EAP participants







Thank you, and we'd welcome feedback!

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